



# ***Preparation of Draft Development Plan 2007-2012***

***For***

***Garulia Municipality  
A Milestone in ULB History***

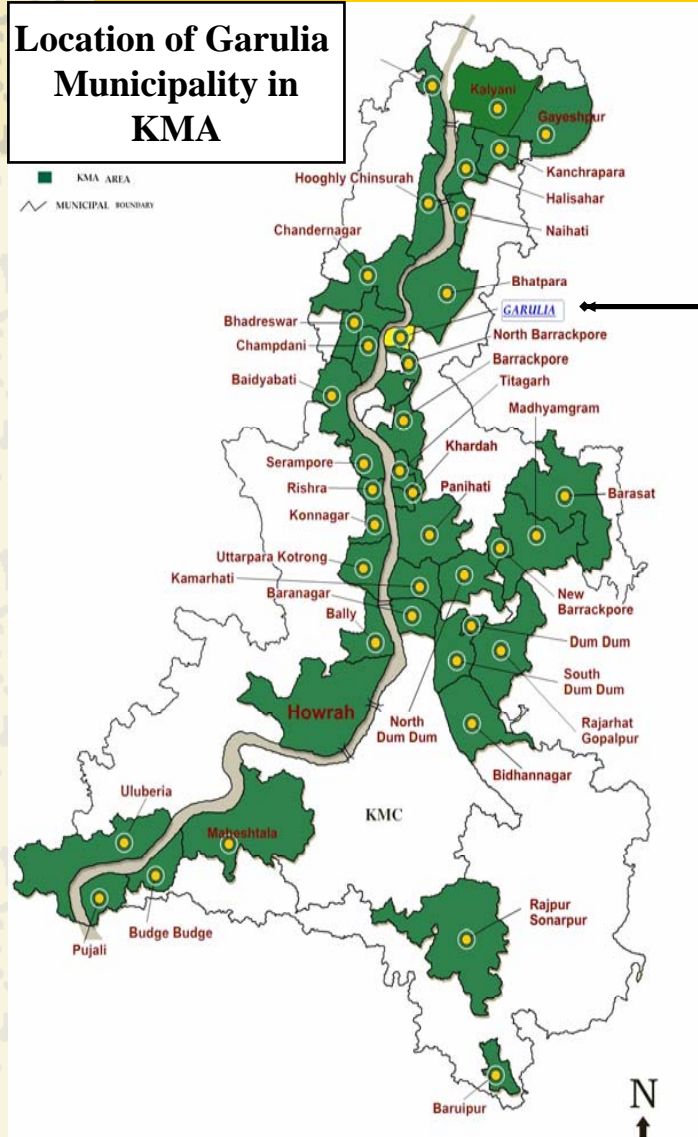
***Prepared By:  
Garulia Municipality***

# The Overall Municipal Vision

- To enlighten the environment and illiterate section within our Municipality by providing education, economic & social development and basic health care system, in general.
- Citizens of this Municipality should get basic infrastructure as per standards, such as water supply, sanitation etc.
- Strengthening of the municipal organization through administration reform, economic development, with good transparency.
- Municipal infrastructure should be upgraded in such a way that different industries and other business enterprises consider this area as their favourable destination for investment.
- Our Municipality should be an environmentally clean pollution free & green urban area.

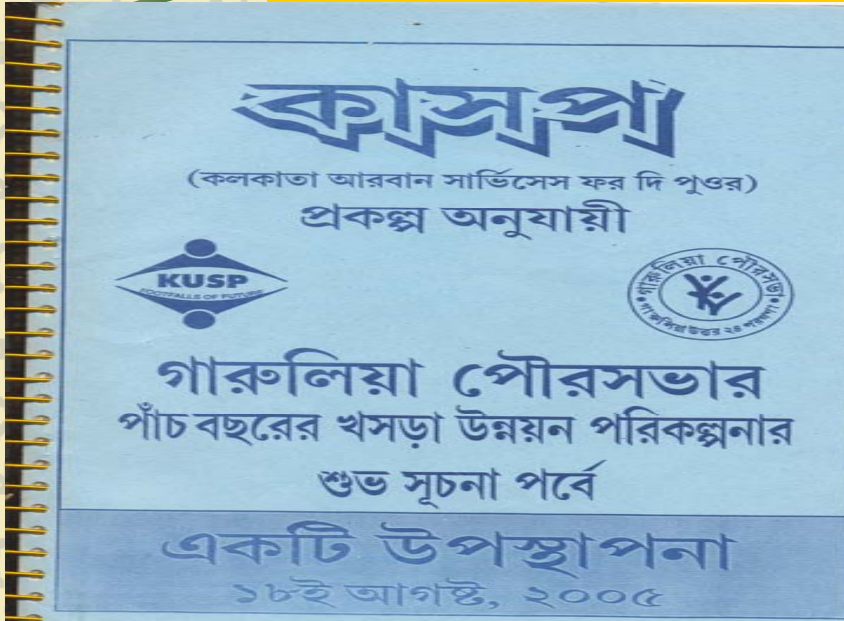
# Introduction & Background

## Location of Garulia Municipality in KMA



- ✦ Garulia was previously under Naihati Municipality. Afterwards it became a ward of North Barrackpore Municipality and ultimately emerged as a separate ULB in the year 1896.
- ✦ Mr. Wighton was the first Chairman of this ULB (16-02-1904 to 19-16-1908)
- ✦ The municipality comprises of unplanned growth of households and hectares divided into 21 wards.
- ✦ Total Slum in the Municipality: 85
- ✦ Garulia is situated on the eastern bank of Hooghly river. Nearest Railway stations are Shyamnagar and Ichhapur & connected to N. H. 34 through Ghospara road and Garulia highway.

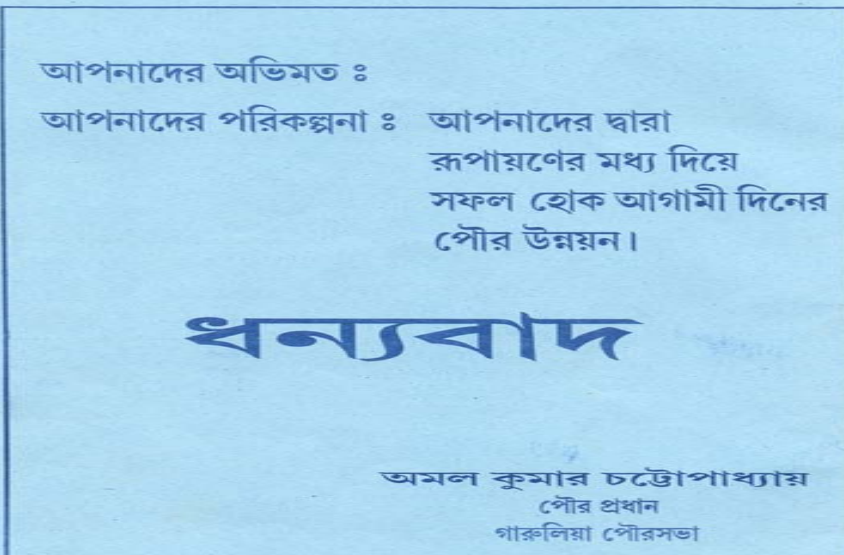
# INTRODUCING THE DDP IN GARULIA ULB



✘ DPG & DTGs were formed and they have provided policy guidance and strategic support for the preparation and implementation of the DDP on regular basis.

✘ Board of Councilors, Employees, Ward Committees were apprised of the importance of DDP to be introduced the Municipality from 2007 for 2007-2012.

✘ Publicized through announcements over microphone publicly, distributions of leaflets, awareness campaign programs etc.





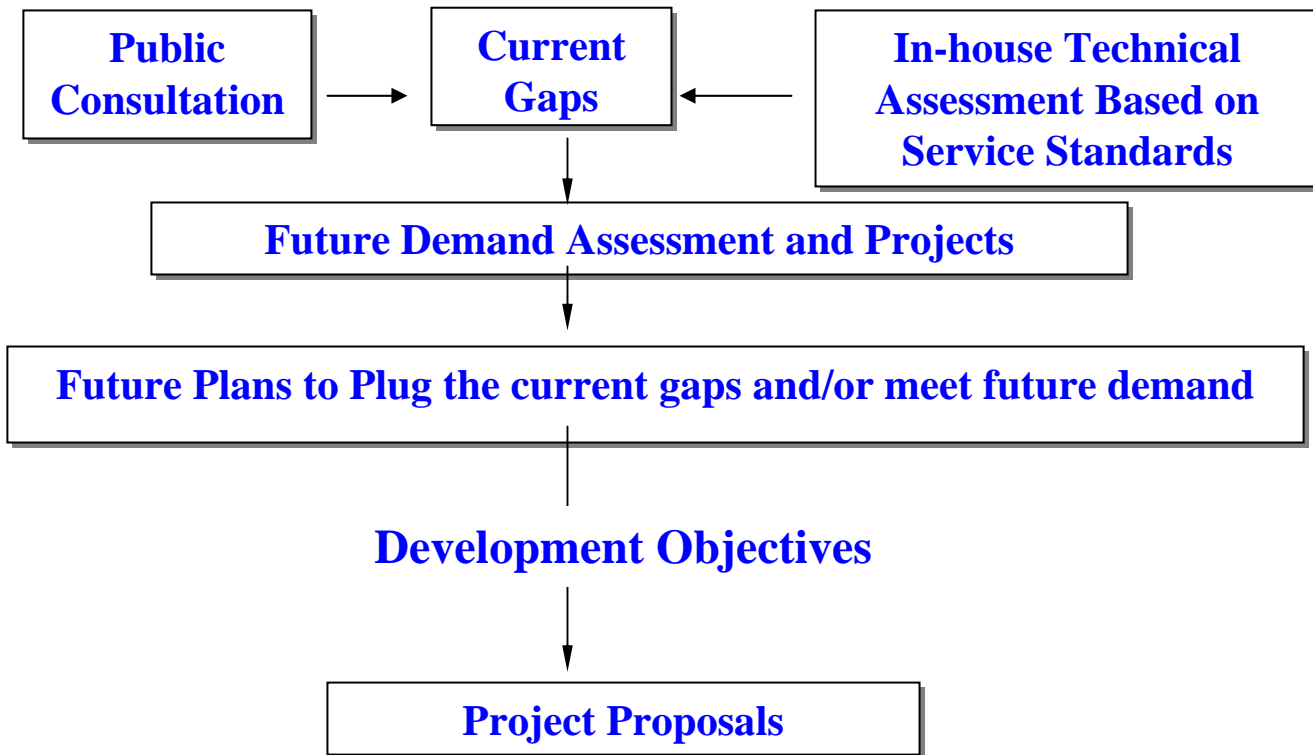
# The Process

1. Consultation & Survey
2. Vision Formulation
3. Plan Formulation
4. Public validation

# THE STAKEHOLDERS

- Citizens of Garulia
- Staff across all departments of municipality
- CDS Groups, TCGs, RCVs, Health Workers
- Slum dwellers
- Local Trade Associations
- Informal Sector Workers
- Pre Primary and Primary School staff
- Youth group
- Women resident

# Planning for Project Proposals



# Slum Infrastructure Improvement Plan

**Objectives :** To motivate slum dwellers to enhance their participation in construction, operation and maintenance of infrastructure in slums.

✚ Garulia Municipality has **85** slums inhabited by families as identified by Q. S. S.

✚ No. of households in Slum - **4794**

✚ Slum Categories :

**Category – A – 2,  
C – 2,  
E – 81.**

Identification of priority sectors / service area for prioritised slums :

1. Water supply
2. Sanitation.
3. Drainage
4. Access Road

# Proposal of Slum Infrastructure

## 🔦 Theme1: Improvement in maintenance :

Six proposals related to water supply, road & drain.

## 🔦 Theme2: Significant capital :

Twenty Eight Proposals for Significant Capital Investment in drainage, road, sanitation, water supply and solid waste management have been prepared at a cost of Rs. 50.70 lakhs and allotted in 28 slums.

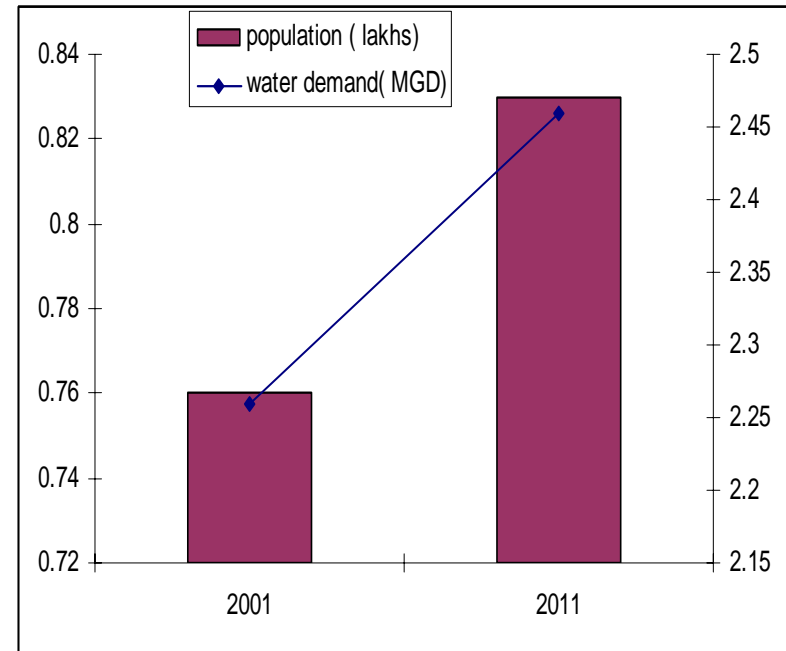
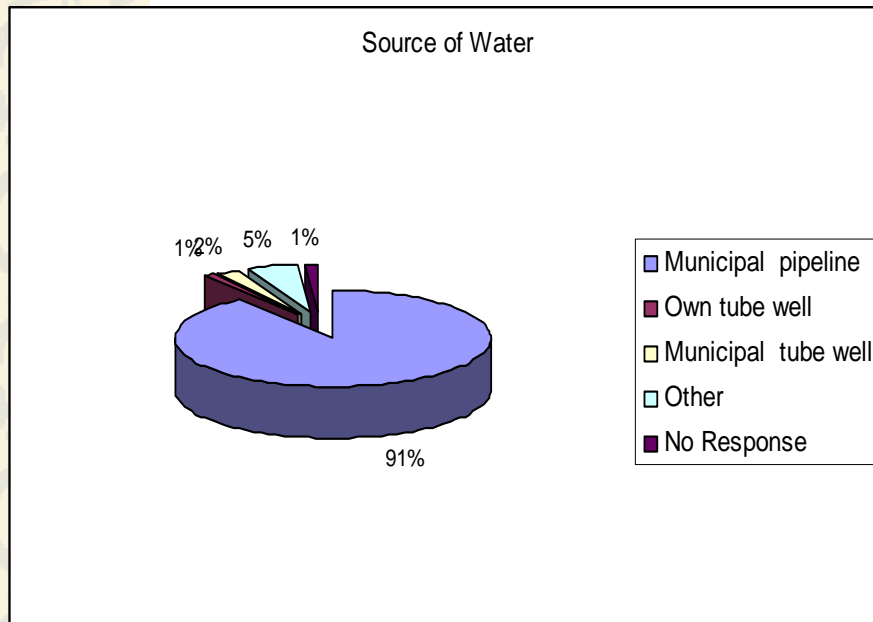
## 🔦 Theme 3: Community participation-

Four proposals related to awareness campaign & maintenance of Infrastructure through BWMC.

# Intra-Municipal Infrastructure Improvement Plan

**Objective :** To assure regularity in system of maintenance of municipal infrastructures like water supply network, sewerage, drainage, roads to minimize interruption of municipal service delivery.

**Water Supply:** Priority area slums constraints faced due to inadequate water supply pipe line network and less number of tube wells / stand posts



**Availability - Demand**

# Intra-Municipal Infrastructure Improvement Plan

- ✦ **Sanitation** : Absence of sanitary latrines in households
- ✦ **Key areas** : Ward 1, 2, 3, 4, 10, 14, 20
- ✦ **Drainage** :
- ✦ **Constraints** : Non-availability of pucca drains in more than 50% of the area of Garulia Municipality
- ✦ **Key area** : Ward 2, 4, 6, 7, 9, 10, 12, 13, 14, 15, 20, 21
- ✦ **Solid Waste Management** : Generated 16.0 metric ton / Day.
- ✦ **Constraints** : Collection system i.e. municipal dustbins are not covering the whole of the ULB area.
- ✦ **Key area** : Wards badly affected are 2, 3, 13, 17.
- ✦ **Road Network** :
- ✦ **Constraints** : Pucca roads – 60% and Kacha roads – 20%, No roads / Kacha roads in the balanced 20% area of Garulia Municipality.
- ✦ **Key area** : 3, 4, 6, 8, 12, 18, 19, 20, 21

## Proposals of Intra-Municipal Infrastructure Improvement Plan

- **Seven Project Proposals for improvements in operations such as Introducing collapsible ram for loading solid waste, Power factor Improvement of Pump motors, Vacuum Cleaning of O. H. water tanks, Introducing self unloading dumpers, & Introduction of collapsible scaffolding for street light maintenance .**
- **Five Project Proposals for improvement in maintenance such as Scheduled repair of roads, drain and water supply etc.**
- **Fourteen Project Proposals for significant capital investment has been prepared by Garulia Municipality. 6 of these proposals have been split into 5 zones for facilitating ample phasing according to fund availability. The fourteen proposals include drain, road & water tank repair and maintenance.**

# Trans-municipal Infrastructure

**Objective: Improving access to municipality by planning and designing arterial road networks for better connections with the regional road / rail / water networks within and around ULB in co-ordination neighbouring municipalities.**

As a whole a total number of 4 proposals were identified. Some of those are:

1. Surface joint water supply project Phase – I
2. Improvement work at Pacha Khal and Ichapur Khal Drainage basin
3. Solid waste dumping ground
4. Widening of Ghoshpara Road

## Land Use Development Plan

**Objective:** To improve the surroundings / environment of municipality by initiating project for beautification and landscaping.

- 📌 **Theme 1 :** One Proposal for making land available has been prepared for slaughter house.
- 📌 **Theme 2 :** Four Proposals for development of municipal land has been provided covering river bank development, **Stadium** at Garulia AC field Babughat, parks, playgrounds, beautification & Boating complex of water bodies (**Sondla Pukur**) at ward 9.

### Proposed site for Stadium at Garulia



# Environment Management Plan

**Objective: To achieve and maintaining quality of drinking water in Garulia Municipality in accordance with national standards preventing all possible sources of pollution.**

## **Key priority areas for the ULB**

- Garbage collection and development of existing dumping ground.
- Improper maintenance of water bodies.
- Use of Plastic / polybag within permissible specification.
- To control the air / noise pollution.
- Protection of green area.
- River bank development and beautification.
- Community based preparedness for flood prone wards.
- Protection of heritage sites.



**Considering these total 14 proposals have framed**

# Livelihood and Poverty Alleviation Plan

**Objective: To increase operational transparency of all schemes of poverty alleviation by adequate publicity. .**

As a whole a total number of 15 proposals were identified. Some of those are:

- ✎ Recruitment of a full time / permanent TPO and CO with their subsequent Training .
- ✎ Capacity Building training for UPE cell members
- ✎ Training of Thrift and Credit Group members in micro-finance and group dynamics.
- ✎ To produce and telecast a documentary film of 2/3 minutes duration on Government Schemes in local Cable.
- ✎ Organising regular group discussion on market information.
- ✎ Organising micro level savings programme
- ✎ Vocational training on tailoring, bag making, rakhi making, etc. for BPL women
- ✎ Organising Co-operatives for marketing Produce of fisheries.

# Local Economic Development Plan

**Objective : to provide a full infra structure for all round development of local economy with particular emphasis on the poor communities.**

- ✎ **Under Theme I – Regulatory** : Only one proposal have been prepared covering regulation on transport agency for compulsory parking
- ✎ **Under Theme II – Targeted infrastructure and basic service delivery** : Two proposals have been prepared like new route for auto rickshaw and construction of parking place etc.
- ✎ **Theme III - Promotion and facilitation :-**  
Seven project proposals have been prepared at a cost of about Rs. 7.50 lakhs covering garments / papad manufacture and selling, construction of marketing complexes small and large, distribution of rickshaws, starting microfinance, electricians, carpenters, ayas etc.

**Papad making by Women**



# Healthcare Services Delivery Plan

**Objective:** To improve the asset and human resource utilization pattern of health services such as ambulance services, mobile clinics, dispensaries etc.

- ✦ In all Fifteen project proposals were prepared by Garulia Municipality in health care services at a cost of Rs. 120 lakhs covering mobile clinic, community toilets, municipal medical store upgrading, water testing laboratory, strengthening of existing health centres, recruitment of doctors and health workers, cleanliness competition, award, etc.



**Municipal Dispensary at Garulia**

# Primary Education Improvement Plan

**Objective: To improve status of existing primary infrastructure & construct new pre-primary and primary education infrastructure.**

**Project Proposals and Prioritisation : Under three themes all together 14 proposals were identified. Some of those are :**

- ✦ Construction of additional class room, Store room & kitchen to run Mid Day Meal smoothly.
- ✦ Regular enrollment drive in schools conducted by ULB.
- ✦ To introduce meal, scholarship & uniform for students so that they can get interest in studies.
- ✦ To bring all the drop out children under the boundary of SSK so that they can achieve Primary level of education.
- ✦ To open other non formal schools like Child labour, street & working children.
- ✦ To ensure proper sanitation programme & toilet facility in all SSKs
- ✦ To built separate infrastructure for all SSKs and Special incentives like books, from TLM material
- ✦ Organising Sensitizing Camp for creating Community Awareness About Education Programme

# Organisation Development

**Objective: Development of the municipal organisation in terms of its governance systems, structures, staffing and staff skills and capabilities.**

**Proposals were taken as :**

- ✎ Strengthen service delivery mechanism and Statutory Committees.
- ✎ Ward Office Development
- ✎ Training of employees , Re structurisation of departments
- ✎ Increase of transparency in municipal governance
- ✎ Regularization of pay & others to permanent employees.
- ✎ Filling up vacant posts , Job Allocation
- ✎ Implementation of reward system in municipal governance
- ✎ Generation of ownership of civic infra-structure and municipal plans
- ✎ Increase participation and of Governance stake-holders, CDS, NHG, NHC, Ward Committees.
- ✎ Increase of inclusiveness in municipal governance  
etc.

# Internal Process and Systems Improvement Plan

**Objective: Improving processes and systems involved in operating and managing ULB's internal functions**

All together eight proposals were framed :

- Improvement of operation of Birth & Death Registration division.
- Improvement of operation of Miscellaneous Collection division.
- Improvement of operation of Property Tax and Assessment & Mutation.
- Improvement of operation of Water Works & P.W.D. division.
- Improvement of operation of Building Plan division.
- Improvement of operation of accounts and cash.
- Improvement of operation of Assets Management division.
- Improvement of operation Of Health Programs Division.

# Citizen Interface Plan

**Objective: Citizen Interface Plan leads the Citizen-Centred Service Delivery Initiative on behalf of ULB. The purpose of this initiative is to ensure that all municipal staff have a common focus on citizen-centred service.**

- Decentralization of Municipal operation to Ward Offices
- Development of Municipal Website
- Introduction of Grievance Cell

**Back Ground Information of the People Surveyed is as follows:**

- **Total number of Sample House Hold Surveyed = 11790**
- **Service Holder = 457**
- **Businessman = 253**
- **Senior Citizens = 3876**

# Financial Plan

## Revenue Enhancement and Expenditure management Plan

- **Identification of parks, tendering and outsourcing**
- **Out of Court settlement:** Several revenues are locked in for litigations which can be settled. Identification of litigated property tax arrears.
- **Levying surcharges:** The assessment department should identify the holdings on which surcharge can be levied as per W.B.M.L as no surcharge is levied.
- **Linking of Trade License with other database.**
- **Outsourcing collection of current**
- **Publishing Current defaulters list on the local cable/website.**
- **Special Focus or concentration on major defaulters.**
- **New Assessment.**
- **Adequate Focus on Govt. Properties.**
- **Imposing water charges:** Water charges to be imposed and collected from residential areas and commercial holdings.
- **Collection of charges for door to door collection of solid wastes:** It is suggested the ULB should levy the collection of solid waste @ Rs 0.50 per day per family.
- **Registration and charges on advertisements:** All advertising agencies should be registered.

## The Total Income and Expenditure for the Next 5-years for Garulia Municipality

Particulars	Year 1	Year 2	Year 3	Year 4	Year 5
	<b>2007-08 ( In Rs. )</b>	<b>2008-09 ( In Rs. )</b>	<b>2009-10 ( In Rs. )</b>	<b>2010-11 ( In Rs. )</b>	<b>2011-12 ( In Rs. )</b>
Revenue Receipts	5,05,75,961	6,37,25,739	7,93,73,481	9,82,38,409	11,15,69,456
Revenue Expenditure	4,20,64,097	4,59,97,930	5,03,99,373	5,53,28,438	6,08,53,174
Capital Receipts	2,06,03,456	2,19,18,887	2,33,29,614	2,49,54,804	2,67,07,014
Revenue receipt- rev Expenditure	85,11,864	1,77,27,809	2,89,74,108	4,29,09,970	5,07,16,282
Investable surplus ( after 130%)	1,10,65,423	2,30,46,152	3,76,66,340	5,57,82,962	6,59,31,167



## Proposed Cost of Project for all Components

	Tied (in Rs.)	Untied (in Rs.)	% of Untied Fund
Component 1	10,84,67,790.00	14,51,19,033.00	75
Component 2	84,45,986.00	3,86,98,409.00	20
Component 3	6,50,000.00	96,74,601.00	5
<b>TOTAL</b>	<b>11,75,63,776.00</b>	<b>19,34,92,043.00</b>	<b>100</b>

Total  
Cost of  
Proposed:  
Rs.31,10,55,819.00